

REPORT TO SSP PERFORMANCE MANAGEMENT GROUP

PAPER E

SUBJECT: Local Area Agreement 2 Review & Refresh

Date of SSP Performance Management Group meeting for discussion: 21 November 2008

Approximate time to allow for discussion: 15 minutes

KEY ISSUES:

Each LAA is subject to an annual review. The purpose of the review is to identify and address any issues around delivery, including risks, good practice and to help assess and benchmark progress over the three-year life span of the LAA. In addition, the review is also an opportunity to revise, by exception, particular targets to reflect changes in local circumstances or national priorities.

Suffolk is now entering the review and refresh period which be concluded by February 2009.

WHAT ARE THE PMG BEING REQUESTED TO DO? e.g. make a decision, recommend, consider options etc.

The Performance Management Group is asked to consider the recommendations outlined in the report:

- 1) PMG consider which, if any of the 28 designated targets it may wish to re-visit in view of current economic down turn (No current steer from central government that this opportunity is available).
- 2) PMG to consider the review judgement made by Government Office and progress on refreshing outstanding targets at its next meeting in February 2009.

ARE THERE RESOURCE IMPLICATIONS TO THE PMG?

No.

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Introduction

On 30 June the Government signed Suffolk's second Local Area Agreement (LAA2) with Suffolk County Council (Accountable Body) and its partners.

As set out in *Strong and Prosperous Communities* (2006) and the subsequent *LAA Operational Guidance*, each LAA is subject to an annual review, which has always been part of the LAA arrangements in the past. The purpose of the review is to identify and address any issues around delivery, including risks, good practice and to help assess and benchmark progress over the three-year life span of the LAA. In addition, the review is also an opportunity to revise, by exception, particular targets to reflect changes in local circumstances or national priorities.

Flexible Approach

Roles and Responsibilities in the Local Performance Framework sets out the arrangements for Annual Review but noted that the first year (this year) would need to be different. This difference is in part because the first Comprehensive Area Assessment (CAA) which will in the future provide evidence and conclusions to inform LAA annual review does not take place until next year.

Another factor that makes the first annual review different is the significant number of targets deferred nationally. Because of this, Government will be adopting a more flexible approach to revising LAAs by exception only. Therefore, this year there will be a distinct 'refresh' element to the annual review.

Aims of Review and Refresh

The two aims of the annual review:

- 1) To identify the contribution LAAs are making to the delivery of better outcomes
- 2) To consider where changes in circumstances might lead to a revision of the LAA

However, for this year they will take a slightly different form:

Review

The review will take place in the context of limited delivery data, so in some instances may need to look more at local capacity and delivery arrangements to ensure future delivery. Issues to consider include arrangements with partners and their commitments, performance management systems, joint commissioning and citizen engagement, including efforts to communicate with residents on local priorities. The review may also obtain evidence of delivery from direction of travel assessments from the last year of CPA.

Refresh

While the refresh element may conclude some of the limited revisions where new evidence is available, most changes will be in terms of 'unfinished business' from the original negotiations. This unfinished business comprises delayed indicators, revised indicators and targets that are inconsistent with their indicator definition. The aim is that all outstanding targets will be resolved ready for year two of the LAA (from 1 April 2009).

Suffolk's Approach

Review

Given that 8 of the 28 designated targets in Suffolk's LAA were deferred nationally, others are only reported annually and the agreement was not signed off until June, there is distinct lack of robust, quantitative performance data at the time of this review. Suffolk will therefore need to provide Government Office with supporting information to evidence current and planned delivery to aid them make an informed judgement, in reporting on progress and risks to delivery of the LAA. This will include:

- Evidence of coherent governance arrangements and partners commitment to delivery-including LSPs. Suffolk will provide a list of supporting partners for each LAA target as part of the review process.
- Evidence that appropriate local performance management arrangements are being developed and used in partnership.
- Evidence of plausible joint delivery planning e.g. Action plans from each of the 9 Delivery Partnerships sign posting to existing activity, identifying gaps and risks to delivery and planned interventions.
- Evidence of rural proofing/equality Impact assessments/sustainability appraisals. This is non mandatory but Suffolk have completed these.
- How the Partnership approaches accountability to citizens.
- Examples of new and innovative interventions, particularly preventative approaches to achieving outcomes.
- Overall LAA package to reflect the 'Suffolk story'.

Appendix 1 shows the template format/guide Government office will be using for the review process. Suffolk (led by Suffolk County Council Localities & Partnerships team) will work with GO, partner organisations, delivery partnerships and LSPs to provide the necessary evidence to support this 'light touch' review. GO are required to submit their report to CLG on 16 January, but there are regional and national moderation exercises from 7 January.

Refresh

Refresh is not about re-opening discussions that have already been concluded. It is important that the scope is restricted only to those issues that are genuinely agreed as 'unfinished business'. 20 of the 28 designated LAA targets need to be re-visited at refresh (see Appendix 2):

- 8 were deferred due to issues with data availability, including those covered by the place survey (NIs 2,4,19,32,110,111,124,172)
- 2 targets were informed by local proxy data with a view to reviewing at refresh when national data becomes available (NIs 125,145)
- 6 targets were agreed to be reconsidered at refresh to substantiate baseline data and any inaccuracies including those only partially set (year 1 only) (NIs 30, 51, 112, 141, 165, 193)
- 1 target will take account of new baseline data (NI 123)
- 2 targets need to be checked regarding 'coinage' (decimal places) (NIs 163, 166)

- 1 target which we may want to re-visit given current economic downturn (NI154)

Negotiation leads from a range of partner organisations with specialist knowledge in the target areas will negotiate target measurements with relevant them leads at Government office (see appendix 2). Where data is available, discussions will start to take place from now until 2 March 2009 when GO will formally submit the revised LAA to ministers.

At the time of writing this report there is no firm indication from Government Office that there *is any* opportunity to re-visit targets affected by the economic down turn. However, if this is something Suffolk wished to pursue, PMG would need to provide convincing, robust evidence to support the re-negotiation of any targets and government departments would ultimately decide whether to re-open negotiations.

Early indications suggest NI 152 (working people on out of work benefits) is increasing (see performance report) and NI 154 (Net additional homes provided) may be difficult to achieve. There are other targets where there is anecdotal evidence to suggest performance may be affected in other areas -for example an increase in crime levels but as yet, this cannot be substantiated. It is likely that trends in performance in the coming six to twelve months will be a better indication of the impact of the current economic climate.

Recommendations

1. PMG consider which, if any of the 28 designated targets it may wish to re-visit in view of current economic down turn (No current steer from central government that this opportunity is available).
2. PMG to consider the review judgement made by Government Office and progress on refreshing outstanding targets at its next meeting in February.

Appendix 1

GO NETWORK LAA ANNUAL REVIEW REPORT: 2008/9			
GO		Area	
Section 1: Progress Summaries			
Summary of overall progress			
<p>This section would provide an “at a glance” view of progress and direction of travel. It would not be a RAG rating, but a few short, standardised sentences that the Network would agree collectively to use.</p> <p>The section will also flag up if, through better evidence or discussion during the review process, any new targets were likely to be added, or if any current ones were coming under pressure. This will allow the GO to provide assurances on “parked” indicators (these being those indicators departments had “qualified” during sign off).</p>			
Summary of progress against designated targets			
<p>For this section, each report would be set out to the following convention (all place names imaginary and all numbers illustrative):</p> <p>High Dudgeon LAA has 35 designated targets. Of these:</p> <p>12 are on track to meet or exceed the levels of ambition as agreed in the signed LAA 5 are currently off trajectory, but are expected to improve over the period and to meet expectation 3 are at risk of missing agreed levels of ambition. A detailed analysis of the delivery issues and action to resolve them is set out in section 3 below 15 have no data yet on which to evidence progress.</p>			
Impact of economic conditions			
<p>This section would outline those indicators partners consider may be affected by the wider economic environment and examples of where LAA partnership processes are playing a role in developing responses to the economic situation (where available).</p> <p>This would form a follow up to the GO LAA Network 10 November interim report (Narrative on LAA’s and economic conditions).</p>			
Section 2: Delivery			
Partnership Arrangements			
<p>This part of the report will reflect on a number of themes designed to give Ministers and departments the confidence that a plausible and effective delivery culture is in place across the partnership. It will draw on the evidence GOs capture around:</p> <ul style="list-style-type: none"> • whether enough partnerships have good delivery planning in place, and are embedding cross-partner challenge • whether interventions plausible and based on analysis • common performance management arrangements and data sharing? • whether any revised LSP structures are beginning to bed down and produce results • whether the LSP has identified and begun to address any critical weaknesses, including use of the RIEP for support <p>Where the GO has concerns these will be covered off by a section headed “Action”. Where the GO has identified good practice this will be covered off in a section headed “Best Practice”. This is important. CLG colleagues will want to be able to illustrate reports to Ministers and departments with “real life, real time” examples. We also need to help them produce aggregated analyses.</p>			

Named Partners

This part of the report will reflect on whether the right named partners are in place and the extent to which the “duty to co-operate” is fully understood. It will draw on the evidence GOs capture around:

- partners being clear on their role, and folding the LAA targets in their own work/business planning
- partners taking full advantage of the possibilities provided by ABG delivering more through pooled budgets
- whether Compact principles are serving the Third Sector effectively

Where the GO has concerns these will be covered off by a section headed “Action”. Where the GO has identified good practice this will be covered off in a section headed “Best Practice”. **This is important. CLG colleagues will want to be able to illustrate reports to Ministers and departments with “real life, real time” examples. We also need to help them produce aggregated analyses.**

New ways of working and innovation

This part of the report will provide a GO view on topics including:

- What steps, if any, have been taken towards a more preventative approach to achieving outcomes?
- Evidence of partners taken a “whole systems” approach to service delivery (and notably those that involve end users)
- Examples of service transformation and re-design
- Joint appointments and commissioning
- New service deliverers especially the Third Sector

Where the GO has concerns these will be covered off by a section headed “Action”. Where the GO has identified good practice this will be covered off in a section headed “Best Practice”. **This is important. CLG colleagues will want to be able to illustrate reports to Ministers and departments with “real life, real time” examples. We also need to help them produce aggregated analyses.**

Accountabilities to citizens

This will be a crucial part of review and GOs will need to understand and seek examples of:

- What steps have been taken to strip out the jargon and translate the LAA publicly in a way that makes sense to local people
- How the local authority and its partners “reads” and engages with its communities
- How engagement extends to hard to reach and marginalised groups
- How communities and their representatives have been engaged effectively in developing the outcomes for their area and in assessing whether they have been delivered
- Whether commitments made in partner strategies around community involvement in service design make their way into delivery
- Approach to the “Duty To Involve”

GOs will use the agreed NI 4 “assurance” methodology and framework to capture this information. Where the GO has concerns these will be covered off by a section headed “Action”. Where the GO has identified good practice this will be covered off in a section headed “Best Practice”. **This is important. CLG colleagues will want to be able to illustrate reports to Ministers and departments with “real life, real time” examples. We also need to help them produce aggregated analyses.**

Section 3: Target Analysis

This part of the review will examine current performance and trends. It will enable the GO to form a view on:

- The designated targets that present the greatest risk to the achievement of PSAs
- The robustness of action taken by the partnership to get performance back on track

Review would look intensively only at those targets causing concern. Both the review process itself, and the GO report, would in the majority of cases take a “by exception” approach.

On track to meet agreed LAA targets

NI No.	Name of NI

Off trajectory but expected to meet agreed LAA targets by end of the LAA period

NI No.	Name of NI

At risk of missing agreed LAA targets by end of the LAA period

NI No.	Name of NI

Issues/obstacle to delivery

Mitigating actions

Targets where progress cannot be reported because of data issues

NI No.	Name of NI

Issue

Activities in place to maintain delivery momentum

Appendix 2

Priority	Indicator(s), including those from national indicator set (shown with a *)	Baseline	LAA Improvement Target, including those to be designated, local and education and early years targets			Lead Partners ⁱ Supporting Partners
			08/09	09/10	10/11	
Local Economy & Environmental Sustainability	NI 152: Working age people on out of work benefits* (Ipswich & Waveney only)	Ipswich: 12.9% Waveney: 13.6%	12.4%	11.5%	11.0%	Jobcentre Plus & SCC
Local Economy & Environmental Sustainability	NI 166: Median earnings of employees in the area* Reported using Option 2 - as an improvement in performance relative to a wider area	90.8% of East of England	N/A	N/A	92.1% average over LAA period	Suffolk County Council
Refresh comments	Negotiation lead: Helen Utteridge, SCC, Tel:01473 264823	Potential inconsistency issue which will need to be addressed currently awaiting draft negotiation brief. To be agreed by February 2009.				
Local Economy & Environmental Sustainability	NI 172: Percentage of small businesses in an area showing employment growth*†	Target setting deferred nationally			Business Link East	
Refresh comments	Negotiation lead: Helen Utteridge, SCC, Tel:01473 264823	No baseline data was available in 2008 so indicator remained as a placeholder but needs to be negotiated at refresh. To be agreed by February 2009 - data will be available in November 2008				
Local Economy & Environmental Sustainability	NI 186: Per capita reduction in CO2 emissions in the LA area*	8.5 tonnes/capita	- 4.0%	- 8.0%	-12.0%	Suffolk County Council in partnership with CRed Suffolk
Local Economy & Environmental Sustainability	NI 188: Planning to Adapt to Climate Change*	Level 0	Level 1	Level 2	Level 3	Suffolk County Council in partnership with CRed Suffolk
Local Economy & Environmental Sustainability	NI 193: Percentage of municipal waste land filled*†	60.40%	57.80%	56.40%	55.00%	Suffolk County Council in partnership with the Suffolk Waste Partnership
Refresh comments	Negotiation lead: Karen Strandoo, SCC, Tel:01473 264791, cc Suffolk waste partnership	Doubts over available baseline data locally at negotiation stage. To be agreed by February 2009.				
Children & Young People	NI 91: Participation of 17 year-olds in education or training*	75%	80%	82%	84%	Suffolk County Council
Local Economy & Environmental Sustainability	NI 165: Proportion of population aged 19-64 for males and 19-59 for females qualified to at least Level 4 or higher*†	1.5 percentage point increase between 2006 and 2011			Suffolk County Council	

Local Economy & Environmental Sustainability	NI 163: Proportion of population aged 19-64 for males and 19-59 for females qualified to at least Level 2 or higher*	7 percentage point increase between 2006 and 2011				Learning and Skills Council
Refresh comments	Negotiation lead: Judith Mobbs, LSC, Tel: 01473 883044	Negotiation brief states the target should be set as an overall % and to two decimal places. Target needs to be checked for coinage and altered subject to discussion with Suffolk. To be agreed by February 2009.				
Refresh comments	Negotiation lead: Judith Mobbs, LSC, Tel: 01473 883044	Potential inconsistency issue which will need to be addressed along with doubts over available baseline data locally at negotiation stage therefore needs to be look at again with further data now being available. Target needs to be checked re coinage and also renegotiated as a result of further data now being available				
Stronger & Safer Communities	NI 30: Re-offending rate of prolific and other priority offenders*†	TBC	-18%	N/A	N/A	Probation
Refresh comments	Negotiation lead: Alan Keely, SCC Tel: 01473 265157, cc Julia Sharpe	Suffolk was not willing to agree to inclusion of NI 30 unless it could be subject to review. This is because volume data was not available at the time of target setting. Although the TNB stated this wasn't required we agreed to review to secure its inclusion. Target to be negotiated each year when data becomes available. The HO PPO team will be releasing data every June to ensure that targets can be set				
Stronger & Safer Communities	NI 32: Repeat incidents of domestic violence*†	Target setting deferred nationally				Suffolk County Council
Refresh comments	Negotiation lead: Alan Keely SCC Tel: 01473 265157, cc Marianne Fellowes	Baseline data was not available for this target and was therefore deferred until 2009. Targets to be agreed by February 2009.				
Children & Young People	NI 111: First time entrants to the Youth Justice System aged 10 – 17*†	Target setting deferred nationally				Suffolk County Council
Refresh comments	Negotiation lead: Belinda Clabburn, YOT Tel: 01502 405376, cc Peter Fox	Baseline data was not available for this target and was therefore deferred until 2009. Target to be negotiated at refresh when MoJ have analysed PNC data. Baseline data will be available from October 2008				
Stronger & Safer Communities	NI 19: Rate of proven re-offending by young offenders*†	Target setting deferred nationally				Suffolk County Council
Refresh comments	Negotiation lead: Belinda Clabburn YOT Tel: 01502 405376, cc Peter Fox	Baseline data was not available for this target and was therefore deferred until 2009. Target to be negotiated at refresh data was available in June 2008. To be agreed by February 2009.				
Stronger & Safer Communities	NI 8: Adult participation in sport and active recreation*	19.8%	21.8%	23.1%	24.3%	Suffolk Sport
Children & Young People	NI 51: Effectiveness of child and adolescent mental health (CAMHs) services*†	12	13	-----	-----	Suffolk PCT, Great Yarmouth and Waveney PCT
Refresh comments	Negotiation lead: Sharon Singleton, CYP/PCT Tel: 01473 260730, cc Amanda Jones	Target has only been negotiated for the 1 st year on the basis that DCSF are working to develop an outcome measure for CAMHS from 2009 onwards. Targets for years 2 & 3 need to be negotiated at refresh subject to DCSF providing the outcome measure. Self-assessment data available Sep 08; targets to be agreed by Feb 09.				

Children & Young People	NI 56: Obesity in primary school age children in Year 6*	16.00%	16.28%	16.30%	16.26%	Suffolk PCT, Great Yarmouth and Waveney PCT
Children & Young People	NI 112: Under 18 conception rate*‡	37.5 per 1000	- 31.0%	-38.0%	-45.0%	Suffolk PCT, Great Yarmouth and Waveney PCT
Refresh comments	Negotiation lead: Sharon Singleton, CYP/PCT Tel: 01473 260730, cc Amanda Jones	Suffolk indicated that this target is to be reviewed at refresh, subject to DCSF agreement. This was on the basis that for all LAAs there will be a review of the national position at refresh. Need to ascertain national position, as of 2 Sept no draft negotiation brief available. To be agreed by February 2009.				
Adult Health & Well-being & Tackling Exclusion & Promoting Equality	NI 121: Mortality rate from all circulatory diseases at ages under 75*	68.68 per 100,000	61.50	58.40	55.70	Suffolk PCT, Great Yarmouth and Waveney PCT
Adult Health & Well-being & Tackling Exclusion & Promoting Equality	NI 123: Stopping Smoking*	687 per 100,000	807	801	795	Suffolk PCT, Great Yarmouth and Waveney PCT
Refresh comments	Negotiation lead: Amanda Jones, Suffolk PCT, 01473 770120	Subject to national consultation on the indicator definition. It is proposed that the indicator should change from Stop Smoking Service quitters to smoking prevalence. If this proposal is adopted and guidance baselines provided the targets will need to be negotiated. New definition subject to consultation. Baseline data already available.				
Adult Health & Well-being & Tackling Exclusion & Promoting Equality	NI 135 Carers receiving needs assessment or review and a specific carer's service, or advice and information*	13.6%	20.0%	29.0%	40.0%	Suffolk County Council
Adult Health & Well-being & Tackling Exclusion & Promoting Equality	NI 141: Percentage of vulnerable people achieving independent living*†	65.65%	66.00%	68.00%	70.00%	Suffolk County Council
Refresh comments	Negotiation lead: Jo Cowley, SCC Tel: 01473 265202	Doubts about accuracy of baseline data locally at negotiation stage. Needs to be looked at again with further data now being available. To be agreed by February 2009.				
Adult Health & Well-being & Tackling Exclusion & Promoting Equality	NI 124: People with a long-term condition supported to be independent and in control of their condition*†	Target setting deferred nationally				Suffolk PCT, Great Yarmouth and Waveney PCT
Refresh comments	Negotiation lead: Jo Cowley, SCC Tel: 01473 265202 cc, Vince Gates	Target setting was deferred nationally. New TNB and means of measurement due by October 2008				

Adult Health & Well-being & Tackling Exclusion & Promoting Equality	NI 125: Achieving independence for older people through rehabilitation/intermediate care*†	78%	79.0%	80.0%	81.0%	Suffolk County Council
Refresh comments	Negotiation lead: Jo Cowley, SCC Tel: 01473 265202	Likely to be subject to substantive change of definition. Baseline data was not available so Suffolk set a target informed by local proxy data with a view to reviewing at refresh when data is available. Baseline available in October 2008.				
Adult Health & Well-being & Tackling Exclusion & Promoting Equality	NI 145: Adults with learning disabilities in settled accommodation*†	66.8%	72.0%	77.0%	80.0%	Suffolk County Council
Refresh comments	Negotiation lead: Jo Cowley, SCC Tel: 01473 265202	Baseline data was not available but Suffolk set a target using local proxy data subject to be reviewed at refresh when data is available. Data available 2009				
Stronger & Safer Communities	NI 2: % of people who feel that they belong to their neighbourhood*†	Statistically significant positive change				Suffolk County Council
Refresh comments	Negotiation lead: Allison Coleman, SCC, Tel:265160, cc community cohesion partnership	Target setting reliant on Place survey which is not available until 2009. Place survey data from LAs available by 30 January and validated data available from AC by 16 February 2009.				
Stronger & Safer Communities	NI 4: % of people who feel they can influence decisions in their locality*†	Statistically significant positive change				Ipswich Borough Council, Suffolk ACRE, SALC
Refresh comments	Negotiation lead: Renu Mandal, IBC, Tel: 01473 432105, cc Allison Coleman	Target setting reliant on Place survey which is not available until 2009. Place survey data from LAs available by 30 January and validated data available from AC by 16 February 2009.				
Children & Young People	NI 110: Young people's participation in positive activities*†	Target setting deferred nationally				Suffolk County Council
Refresh comments	Negotiation lead: Vikki Muller CYP Tel: 01473 264675	Based on the results from the Tell us Survey. Baseline data not available until the survey takes place. Target to be negotiated at refresh when the Tell us 3 survey reports. Survey reports in late Autumn 08				
Local Economy & Environmental Sustainability	NI 154: Net additional homes provided* (Ipswich, Suffolk Coastal, St Edmundsbury and Babergh only)	2204 IBC+SCDC:1,629 SEBC: 358 BDC: 217	+2125 1,300 540 285	+2125 1,300 540 285	+2125 1,300 540 285	Ipswich BC, Suffolk Coastal DC, St. Edmundsbury BC
Refresh comments	Negotiation lead: Jeremy Schofield, SCDC, Tel 01394 444434, cc IBC, SEBC, BDC	For consideration due to the current economic climate. To be agreed by February 2009.				

Local Target	LT 1: Increased numbers of people volunteering in: <ul style="list-style-type: none"> • Black and minority ethnic communities • Supported volunteering • Young people • Older age groups • Culture and sport Measure Formal (A) & Informal Volunteering (B)	A: to be set Yr 1 B: 500	A: set baseline -----	----- -----	A: 10% increase on baseline B: 550	Suffolk Volunteering Federation, Suffolk County Council
Refresh comments	Negotiation lead:Jo Cowley, SCC, Tel: 01473 265202, cc SVF					
Local Target	LT 2: Access - Basket of 3 indicators: A) Extended schools B) Travel to Work C) Access to Health Screening for vulnerable groups	A: 54% B: 32.5% C: To be set Yr 1	A: ----- B: 33.5% C: Set baseline	A: ----- B: 35.5% C: -----	A:100% B: 37.5% C: -----	Suffolk County Council, Suffolk PCT, Great Yarmouth and Waveney PCT
Refresh comments	Negotiation lead:Jo Cowley, SCC, Tel: 01473 265202					
Local Target	LT 3: Establish a policy framework(s) for the coastal zone of Suffolk Level 1: Agreed governance structure(s) in place Level 2: Joint policy framework for all of coastal Suffolk in place	-----	Level 1	-----	Level 2	Suffolk Coastal DC & Waveney DC in partnership with the Environment Agency
Local Target	LT 4: Increase the % of employment (FTE total) in Suffolk's key sectors	26.9%	-----	-----	27.9%	Suffolk County Council
Local Target	LT 5: % of people with mental health problems who are offered low intensity interventions	To be set Yr 1	Set baseline	-----	-----	Suffolk PCT, Great Yarmouth and Waveney PCT
Refresh comments	Negotiation lead: Jo Cowley, SCC, Tel: 01473 265202					
Local Target	LT 6: Progressively increase the number of older people reporting that they feel their home is a safe environment	To be set Yr 1	Set baseline	-----	-----	Suffolk County Council
Local Target	LT 7: Number of serious violent crimes committed in a public place where alcohol and substance misuse was a contributory factor	1352	1284	1270	1256	Suffolk Constabulary
Local Target	LT 8: Increase the % of County Wildlife sites under active conservation management	To be set Yr 1	-----	-----	50%	Suffolk CC, Ipswich BC
Local Target	LT 9: Increase the number of affordable homes commencements on site across Suffolk (gross)	Projections plus 10%	-----	-----	3236	Suffolk Coastal DC

Local Target	LT 10: Increase cultural participation in Suffolk (mean average as defined in NI9, 10 & 11 for Libraries, the Arts & Museums)	To be set in Oct '08	+1.5%	+3.0%	+4.5%	Suffolk County Council
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Statutory Education and Early Years Targets

Children & Young People	NI 73: Achievement at level 4 or above in both English and Maths at Key Stage 2*	68%	n/a	76.0%	n/a	Suffolk CC
Children & Young People	NI 94: Progression by 2 Levels in Maths between Key Stage 1 and Key Stage 2*	70.7%	n/a	79.0%	n/a	Suffolk CC
Children & Young People	NI 93: Progression by 2 Levels in English between Key Stage 1 and Key Stage 2*	80.0%	n/a	86.0%	n/a	Suffolk CC
Children & Young People	NI 74: Achievement at Level 5 or above in both English and Maths at Key Stage 3*	69%	n/a	76.0%	n/a	Suffolk CC
Children & Young People	NI 83: Achievement at Level 5 or above in Science at Key Stage 3*	77%	80.0%	81.0%	n/a	Suffolk CC
Children & Young People	NI 96: Progression by 2 Levels in Maths between Key Stage 2 and Key Stage 3*	62.8%	n/a	68.0%	n/a	Suffolk CC
Children & Young People	NI 95: Progression by 2 Levels in English between Key Stage 2 and Key Stage 3*	29.9%	n/a	39.0%	n/a	Suffolk CC
Children & Young People	NI 75: Achievement of 5 or more A* - C grades at GCSE or equivalent including English and Maths*	47.1%	53.0%	55.0%	n/a	Suffolk CC
Children & Young People	NI 98: Progression by 2 Levels in Maths between Key Stage 3 and Key Stage 4*	25.8%	n/a	34.0%	n/a	Suffolk CC
Children & Young People	NI 97: Progression by 2 Levels in English between Key Stage 3 and Key Stage 4*	55.7%	n/a	65.0%	n/a	Suffolk CC
Children & Young People	NI 99: Looked after children reaching level 4 in English at Key Stage 2*	n/a	n/a	46.7%	n/a	Suffolk CC
Children & Young People	NI 100: Looked after children reaching level 4 in maths at Key Stage 2*	n/a	n/a	51.1%	n/a	Suffolk CC
Children & Young People	NI 101: Looked after children achieving 5 A*-C GCSEs (or equivalent) at Key Stage 4 (including English and maths)*	n/a	n/a	19.3%	n/a	Suffolk CC
Children & Young People	NI 87: Secondary school persistent absence rate*	n/a	n/a	3.5%	n/a	Suffolk CC
Children & Young People	NI 72: Achievement of at least 78 points across the Early Years Foundation Stage with at least 6 in each of the scales in Personal Social and Emotional Development and Communication, Language and Literacy*	46.0%	49.1%	50.1%	n/a	Suffolk CC
Children & Young People	NI92: Narrowing the gap between the lowest achieving 20% in the Early Years Foundation Stage Profile and the rest*	37.3%	34.5%	32.3%	n/a	Suffolk CC

ⁱ Supporting Partners to be submitted at refresh

† Indicator to be reviewed at refresh

‡ Indicator to be reviewed at refresh, subject to DCSF agreement