



## MINUTES

<b>Title:</b>	Suffolk Strategic Partnership Board
<b>Date:</b>	3 <sup>rd</sup> March 2008
<b>Place:</b>	Elisabeth Room, Endeavour House
<b>Time:</b>	6.00pm – 8.00pm
<b>Attendees:</b>	<p>Clare Euston, Independent Chairman, SSP Board (CE)  Alastair McWhirter, Chair, Suffolk Primary Care Trust (Vice Chair) (AM)</p> <p>Bob Anderson, Pro Vice Chancellor, University Campus Suffolk (BA)  Simon Ash, Chief Constable, Suffolk Constabulary (SA)  David Barker, Suffolk Agricultural Association and Environment Spokesman (DB)  Jane Basham, Director, Ipswich and Suffolk Council for Racial Equality (JB)  John Clough, Partnerships Director, Suffolk County Sports Partnership (JC)  Sandra Crawley, Representative, Cambridgeshire &amp; Suffolk Job Centre Plus (SC)  Johanna Finn, Chair, Suffolk Learning &amp; Skills Council (JFinn)  Philip Hayes, Chairman, Suffolk Association of Local Councils (PH)  Sally Hogg, Head of Health Improvement Partnerships, Suffolk Primary Care Trust (SH)  Gulshan Kayembe, Chair, Suffolk Police Authority (GK)  Cllr Jeremy Pembroke, Leader, Suffolk County Council (JP)  Dr Ann Williams, Principal West Suffolk College (AW)</p> <p><b><u>Local Strategic Partnership Chairs:</u></b>  David Wood, Representative, West Suffolk Local Strategic Partnership (DW)  Cllr Tim Passmore, Chair, Mid Suffolk Local Strategic Partnership / Chair of Accountable Bodies Group (TP)</p> <p><b><u>SLGA District/Borough Council Representatives:</u></b>  Cllr John Fields, Mid Suffolk District Council (JF)  Cllr Nick Ridley, Babergh District Council (NR)</p> <p><b><u>Business Representatives:</u></b>  Tim Clarke, Customer Innovation Ltd (TC)  Richard Perkins, Richard Perkins and Associates (RP)</p> <p><b><u>Voluntary Sector Representatives:</u></b>  Jacqui Martin, Chief Executive, Suffolk Family Carers (JM)</p>
<b>Supporting Officers:</b>	<p>Mike More, Chief Executive, Suffolk County Council (Chief Executive Panel Representative) (MM)  Alex Hopkins, Head of Policy, Improvement and Partnerships, Suffolk County Council (AH)  Iain Dunnnett, Greenest County Officer, Suffolk County Council (ID)  Jenny Foster, Partnerships Team, Suffolk County Council (JFoster)  Lydia Crow, Partnerships Team, Suffolk County Council (Minutes) (LC)</p>

	Item Description	Relevant business considered, facts noted, the decision taken and its rationale
1.	Welcome and Apologies	CE welcomed everyone to the meeting. Thanks were given to MM for all his partnership work,

		<p>and the Board wished him all the best for the future. MM was presented with a gift from CE and the Board.</p> <p>The following apologies were noted:  <b>Cathy Arbon, Fred Olsen Freight</b>  <b>Cllr Mark Bee, Leader, Waveney District Council, and Representative, Waveney Local Strategic Partnership</b>  <b>Kathleen Ben Rabha, Community Affairs Advisor, Diocese St Edmundsbury and Ipswich</b>  <b>Dr Peter Bradley, Director of Public Health, Suffolk</b>  <b>John Budd, Chairman, Suffolk Criminal Justice Board</b>  <b>Tony Butler, Director, Museum of East Anglian Life</b>  <b>Terry Clark, Chairman, Suffolk Development Agency</b>  <b>Cllr Penny Clarke, Chair, Babergh East Local Strategic Partnership</b>  <b>John Dugmore, Chief Executive, Suffolk Chamber of Commerce</b>  <b>Tina Ellis, District Manager (Cambridgeshire and Suffolk), Job Centre Plus</b>  <b>Cllr John Griffiths, Chair, West Suffolk Local Strategic Partnership</b>  <b>Cllr Elizabeth Harsant, Chair, One Ipswich Local Strategic Partnership</b>  <b>Cllr Ray Herring, Chair, Suffolk Coastal Local Strategic Partnership</b>  <b>Lina Hogg, Picasso HR Ltd</b>  <b>Cllr Geoffrey Jaggard, Leader, Forest Heath District Council</b>  <b>Jonathan Moore, Chief Executive, Suffolk Association of Voluntary Organisations</b>  <b>David Redhead, BSP International Foundations Ltd</b>  <b>Jo Searle, Chief Executive, East Suffolk Mind</b>  <b>Stephen Singleton, Chief Executive, The Suffolk Foundation</b>  <b>Bernard Williamson, Chairman, Great Yarmouth and Waveney Primary Care Trust</b></p>
2.	<b>Minutes of Last Meeting</b>	The minutes of the last meeting were approved.
3.	<b>Governance</b>	<p>There is a need to clarify the decision-making hierarchy between the SSP Board, CEP and ABG, especially in the light of LAA2. The large number of SSP Board members means that Board meetings are not practical for high-level decision making.</p> <p><b>ACTION</b></p> <ul style="list-style-type: none"> <li>• <b>CE to schedule a meeting between the Chairs and Vice-Chairs of the relevant bodies to discuss governance arrangements and principles.</b></li> </ul>
4.	<b>Suffolk's Community Strategy Launch</b>	<p>The SDA are leading on the SCS Launch and a call for ideas was put out to the Board. JB stressed the need for the launch to recognise diversity in Suffolk, and DB suggested the use of a Suffolk Punch as a way of communicating Suffolk's individuality and personality.</p> <p><b>ACTION</b></p> <ul style="list-style-type: none"> <li>• <b>Board Members with any ideas relating to the launch to contact JFoster.</b></li> </ul>
5.	<b>Achievements to date and Challenges for the Future</b>	<p>MM led the Board through his own personal reflections on achievements to date and challenges for the future. The SCS was a long time in the making and at times caused friction between Board members, but this only reflected the level of passion felt for the SCS. As a result, the Strategy sets a strong direction of travel for the next 20 years. Section 2 of the SCS (Choices and Challenges) acknowledges the some times insular nature of Suffolk, but this is necessary to effectively progress and take forward the vision of the SCS as any attempt to move forward must start with honest awareness and reflection of Suffolk: the demographic shape of Suffolk may be frightening, but the SCS faces up to it. There are inequalities within the county to consider; Suffolk still has four of the country's 'worst' economic areas. The strength of the Board means that we, as a county, are prepared to accept these things and then tackle these issues.</p> <p>Suffolk is slightly too reticent of its successes; the county must not understate its ambition. Suffolk needs to be more focussed with targets and goals. Creating the Greenest County' has gained huge momentum over the last eighteen months; the optimistic and ambitious wording of 'Creating the Greenest County' indicates a challenge and statement that Suffolk is keen to fulfil.</p> <p>Strong partnerships must have the delivery mentality to succeed; the Board, a strong partnership,</p>

		<p>and its aims must be translated into such a strategy to achieve the visions detailed within the SCS. There will be many issues to tackle (from developments relating to the Learning and Skills Council to issues surrounding the Boundary Committee and Local Government Review) and lots of uncertainties, but Suffolk as a whole is achieving, and the county's commitment and integrity will ensure that these achievements become a programme for successful delivery .</p> <p>BA agreed with MM on his personal reflections, but stressed that there may be a need to look at resources outside Suffolk. Partnerships must stretch beyond the county to be as successful as possible. TP endorsed BA's comments and suggested that boundaries as we understand them now must be scrapped in order to truly progress. SA stressed that developments must be performance focussed. MM also stressed the need to sell the right story to EEDA as there is a view within EEDA that Suffolk's done well from EEDA already. Any canvassing must therefore be even stronger in content and commitment to delivery.</p>
6.	<p><b>Local Government Review</b></p>	<p>AH updated the Board on recent developments associated with Local Government Review. The terms of reference for the Boundary Committee (BC) have now been published, which gives the BC (a statutory committee of the Electoral Commission) the responsibility of providing advice to the Government regarding alternatives to the previously rejected Ipswich unitary bid. The advice will be based on several unitary options, including the 'Yarftoft' possibility (amalgamation of Yarmouth and Lowestoft). At the end of the year they will deliver their findings and suggestions to the Secretary of State who can wholly or partially reject or accept these suggestions.</p> <p>NR highlighted that the deadline for implementation is still considered to be 2010, which is a very tight timetable, and that the local authority leaders would not favour the 'Yarftoft' possibility.</p> <p>TP stressed that the findings need to be evidence based rather than emotional based and queried whether the Boundary Committee had any realistic understanding of rural issues. He also highlighted the fact that it is necessary to consider what is best for Suffolk as a whole, rather than individual areas of Suffolk.</p> <p>There are five criteria that the Boundary Committee must satisfy:</p> <ul style="list-style-type: none"> <li>• Broad cross-section of support</li> <li>• Strategic leadership</li> <li>• Neighbourhood empowerment</li> <li>• Value for money in provision of services</li> <li>• Affordability</li> </ul> <p>JP stressed that Suffolk County Council (SCC) were aware that Local Government Review is a big agenda, and assured the Board that SSC would continue to deliver high quality services and would in no way entertain inertia.</p> <p>AH informed the Board that the BC would be consulting with key stakeholders, which would include the SSP. JM stressed the need for the VCS to have a significant voice.</p> <p><b>ACTION:</b></p> <ul style="list-style-type: none"> <li>• <b>AH and CE to draft a letter to the BC querying how they were going to consult stakeholders (including the SSP).</b></li> </ul>
7.	<p><b>LAA2: Update on Progress</b></p>	<p>MM talked the Board through the political history of LAA2, highlighting the fact that the LAA gives Suffolk a chance to consider locally driven indicators and targets. The LAA2 is derived from the SCS, and will act as a contract for related outcomes. The delivery of the SCS as a whole will be broken into manageable three-year sections in the form of LAAs. MM led through the document 'Development of LAA2' which explained the process for delivery.</p> <p><b>Paper:</b></p> <ul style="list-style-type: none"> <li>• <b>Development of LAA2</b></li> </ul>
8.	<p><b>Challenge Session: The Greenest County</b></p>	<p>ID led through a presentation on 'Creating the Greenest County'. DB informed the Board that 'Creating the Greenest County' are also currently working on promoting their 'Suffolk Spring Clean' fortnight. JB stressed the need to get involved in specific events to reach out to BME and faith groups, though it was acknowledged that there is a risk of bombarding communities with too many events and campaigns. JF suggested that a 60% reduction in carbon footprint was ambitious and queried how this would be tackled; ID directed the Board to the Suffolk Climate Change</p>

		<p>Action Plan which contains further details on the delivery of the aims of ‘Creating the Greenest County’. MM stressed the need to create the same momentum as ‘Creating the Greenest County’ has gained around the remaining SCS themes.</p> <p><b>Paper:</b></p> <ul style="list-style-type: none"> <li>• <b>Creating the Greenest County Summary</b></li> </ul>
9.	<b>Any Other Business</b>	<p>SH updated the Board on the Health and Wellbeing strategy (presented to the Board 26<sup>th</sup> November 2007). The Board’s comments have been noted and there will now be another ‘listening period’ before a Public Launch in October or November where people will be encouraged to making a pledge towards Suffolk being the healthiest county.</p>